



DEPARTMENT OF THE AIR FORCE
AIR FORCE AGENCY FOR MODELING AND SIMULATION

13 April 2004

Colonel David M. Votipka
AFAMS/CC
12350 Research Parkway
Orlando, FL 32826-3276

Mr. Al Thoren
DAPS
PO Box 3 NAS
Jacksonville, FL 32212

Dear Mr. Thoren

Please accept our appreciation for Mr. Ronald Baker's participation as a member of our conference preparation team during the inaugural Air Force Modeling and Simulation (M&S) Conference. The conference was a tremendous success in highlighting the importance M&S plays in supporting Air Force distinctive capabilities. We could never have achieved our goals without Mr. Baker's expert participation. His dedication and hard work was reflected in the superb quality of our conference handouts and materials. Again, our warm thanks for the professionalism and personal time he devoted to making this year's conference a huge success.

We look forward to working with your organization in the future. We found Mr. Baker's input invaluable in our effort to examine issues and share successes with key players from the M&S community, AF leadership, and experts from industry and academia. Hopefully, he found the experience rewarding as well. We hope to see Mr. Baker again as a major contributor in future Air Force M&S conferences.

Sincerely

A handwritten signature in dark ink, appearing to read "David M. Votipka", is positioned above the typed name.

DAVID M. VOTIPKA, Colonel, USAF
Commander



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Jacksonville, FL 32212-0003

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Please accept our appreciation for Ms. Laurie Slaybaugh's participation as a member of our conference preparation team during the inaugural Air Force Modeling and Simulation (M&S) Conference. The conference was a tremendous success in highlighting the importance M&S plays in supporting Air Force distinctive capabilities. We could never have achieved our goals without Ms. Slaybaugh's expert participation. Her dedication and hard work was reflected in the superb quality of our conference handouts and materials. Again, our warm thanks for the professionalism and personal time she devoted to making this year's conference a huge success.

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